

# Extending access to health care: The Sri Lankan experience

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“Promoting sustainable social protection strategies to improve  
access to health care”**

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# Outline

- Sri Lanka's performance in perspective
- Evolution of the Sri Lankan system
- Resource mobilization experiences
- Key message 1 - Importance of efficiency gains
- Key message 2 - Sri Lanka (and others) as distinct model of government healthcare delivery

# The two approaches that have worked in expanding access to poor

## 1. Tax-funded, integrated health services *with* parallel, voluntary private provision

- Only approach that has worked at all levels of per capita GDP
- Difficult to get right
- Sri Lanka, Malaysia, Samoa, Hong Kong (China)

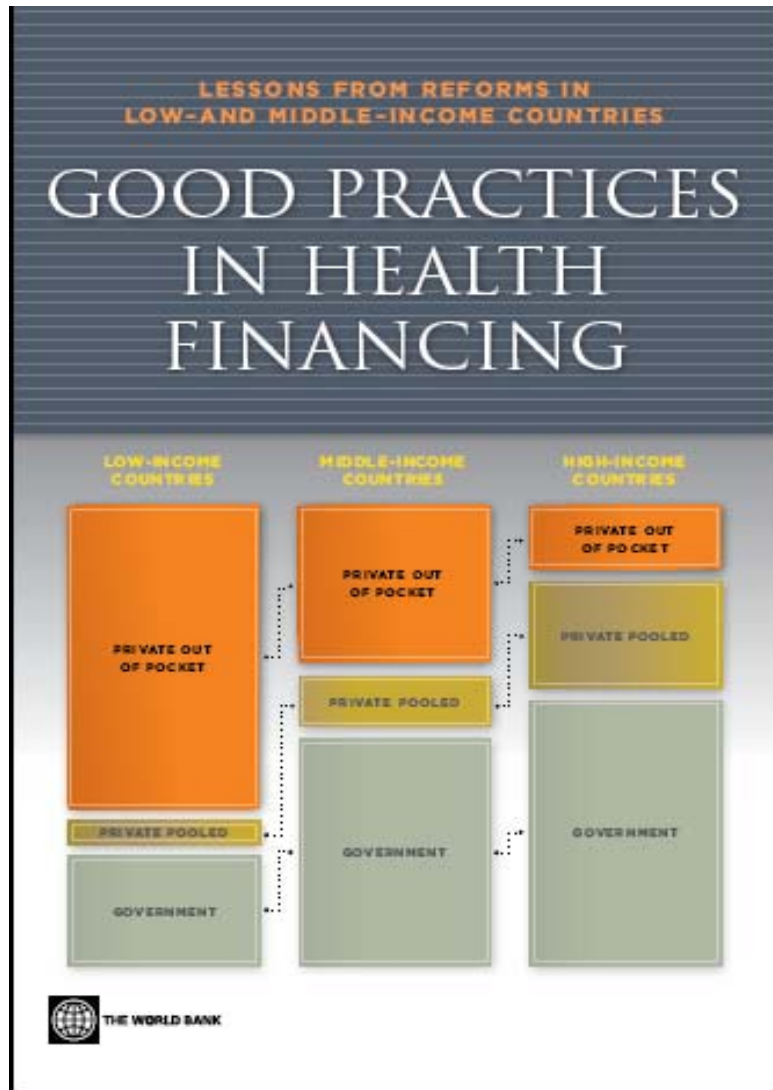
## 2. Social health insurance *with* general revenue subsidies

- Worked only in middle and high income countries
- Requires sustained government commitment and capacity
- Japan, Korea, Taiwan (China), Thailand, Mongolia

**UNESCAP 2007, ILO 2008**

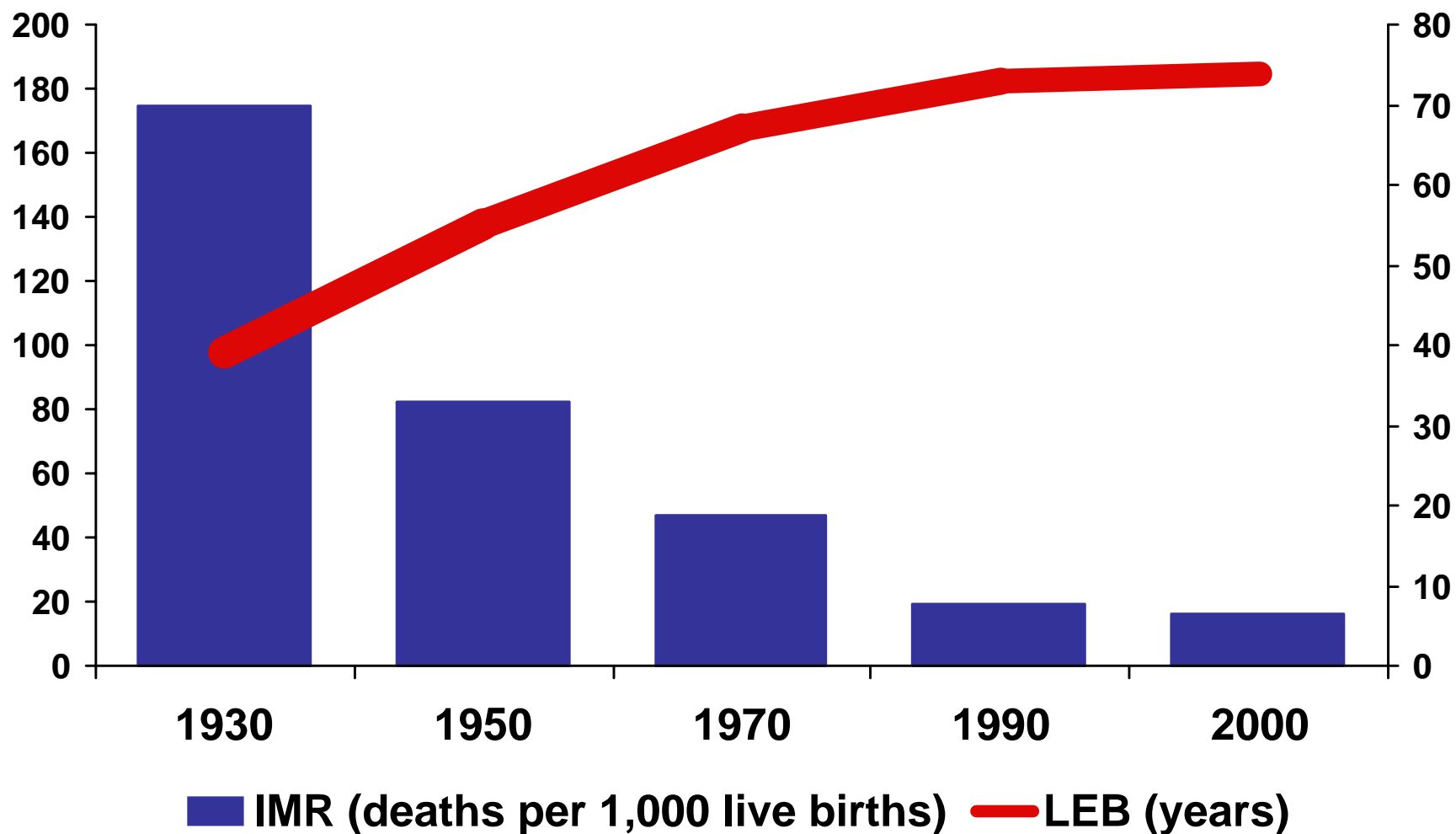
# Good Practices in Health Financing

World Bank (2008)



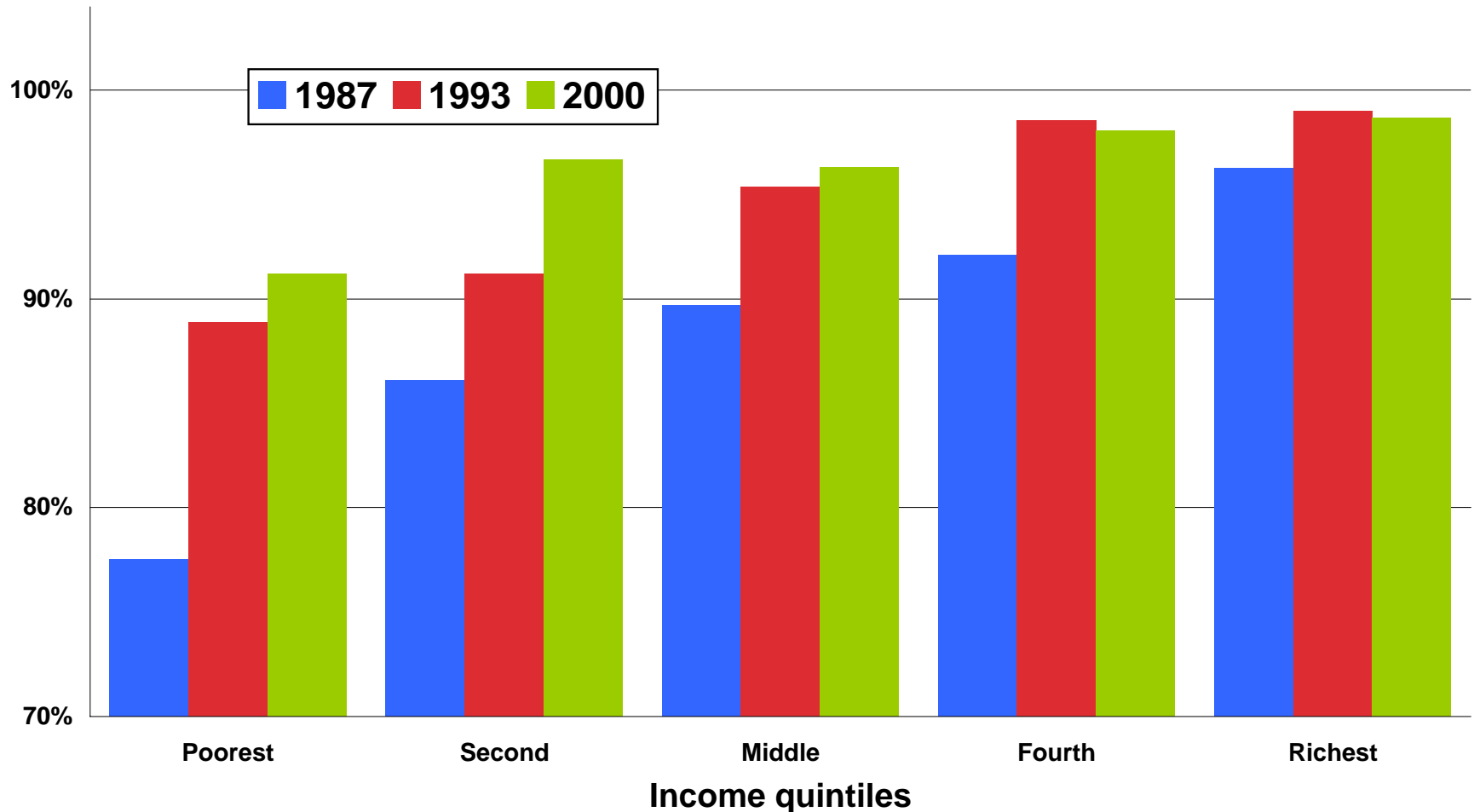
- Countries chosen: Chile, Colombia, Costa Rica, Estonia, **Kyrgyz Republic**, **Sri Lanka**, **Thailand**, Tunisia, and **Vietnam**
- ‘Good Practice’ defined in terms of large increases in the breadth and depth of coverage and financial protection
- Selected countries generally have:
  - significantly expanded coverage (i.e., depth, breadth, and catastrophic protection) through NHS, SHI, and private health insurance systems
  - average or below average health spending and little, if any, external aid
  - better than average health outcomes for spending and income levels

# Health trends in Sri Lanka since 1930



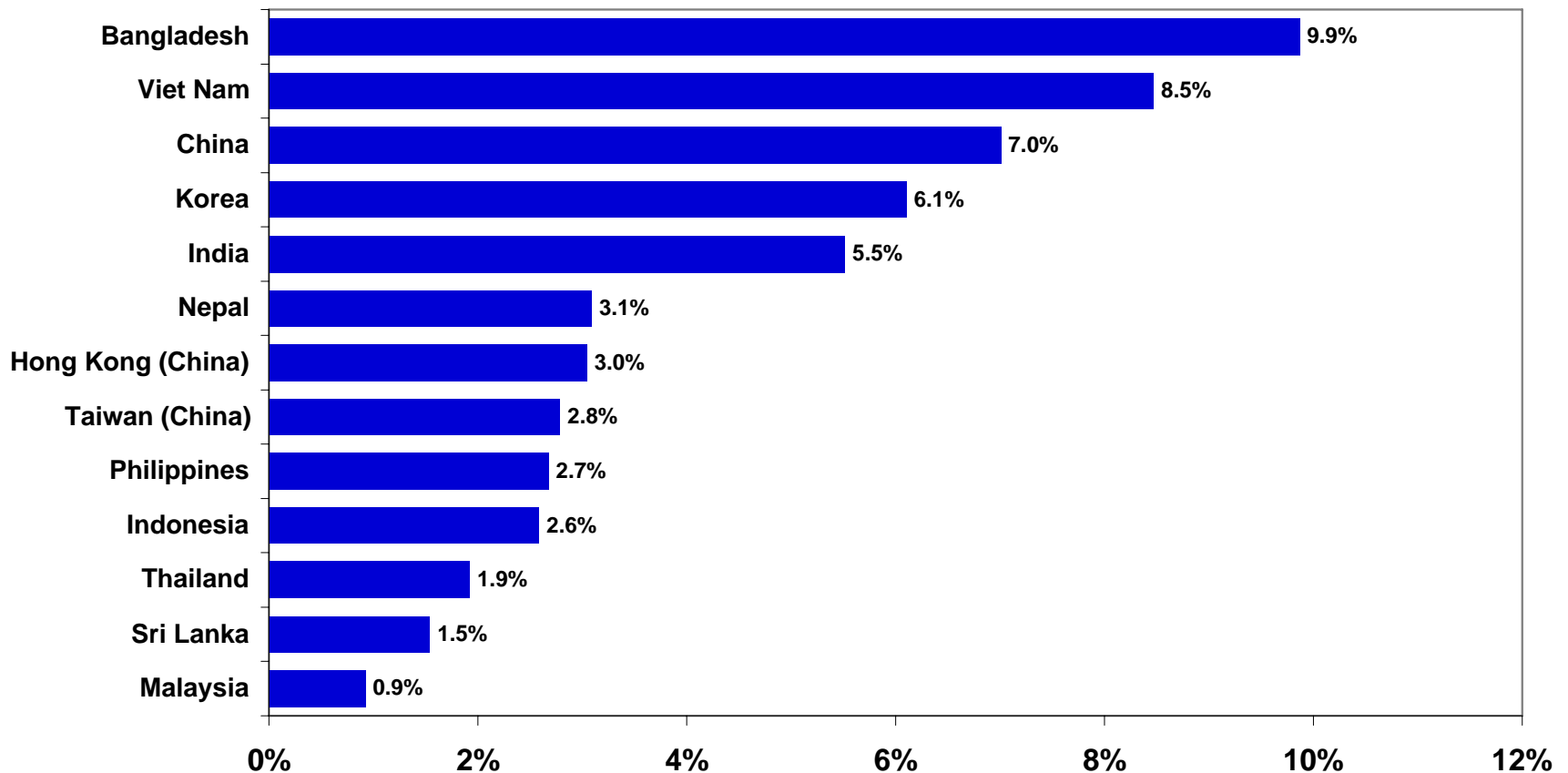
# Low inequalities in access to healthcare services

Trends in inequalities in access to skilled birth attendance

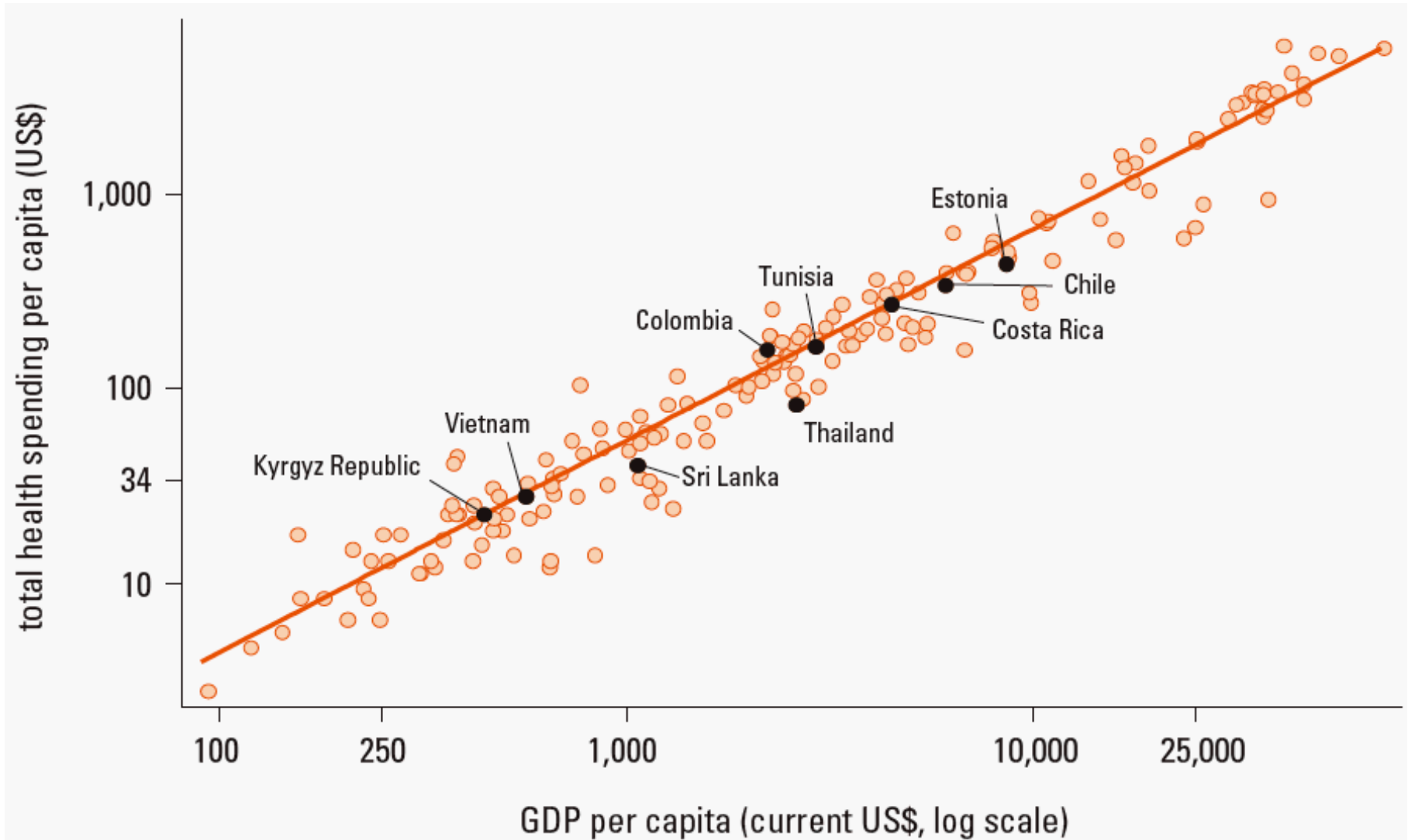


# Effective risk protection at low per capita income

Households forced to spend more than 15% of income on healthcare



# Low health spending as a share of GDP relative to income





# Evolution of the Sri Lankan healthcare system

# Historical expansion of access in Sri Lanka

|                |  |
|----------------|--|
| <b>1858</b>    | Establishment of colonial medical department           |
| <b>1931</b>    | Introduction of universal suffrage (& income taxation) |
| <b>1934-35</b> | Great Malaria Epidemic impoverishes rural areas        |
| <b>1936-37</b> | Expansion of health facilities into rural areas        |
| <b>1948</b>    | Social health insurance considered and rejected        |
| <b>1951</b>    | Government user fees abolished                         |
| <b>1950s</b>   | Health budget increased                                |
| <b>1960s</b>   | Health budget cut and efficiency gains predominate     |
| <b>1980s</b>   | Public sector model retained alongside market economy  |

# Key features of expanding access to poor in Sri Lanka

- Recognition in 1930s of importance of risk protection as core function of health system
  - Adequate financing of hospitals and inpatient care
- Political pressures drove expansion of infrastructure in rural areas to ensure close physical access to services (from 1940s)
  - High levels of physical supply
- Prioritization of access to the poor over clinicians' concerns for quality
- Constant emphasis on effective public sector management to control costs and improve productivity
- Pragmatic attitude to private sector given limits of public financing
  - Government doctors permitted private practice since 1860s
  - Opting out of wealthy into private sector implicitly encouraged
  - Self-purchase of out-of-stock medicines used to shift cost-burden

# Making Sri Lanka public hospitals accessible to the poor

- Zero user fees
  - Patients may have to buy drugs, but poor are often protected
- High density of facilities in rural areas
  - Health facility within 2 km of most villages
- Rural facilities are staffed by qualified doctors supported by nurses
  - Effective mechanisms to post doctors
- Accessible tertiary care
  - Large budgetary allocation to secondary hospital care - poor patients entitled to “expensive” care
  - Referral system not enforced

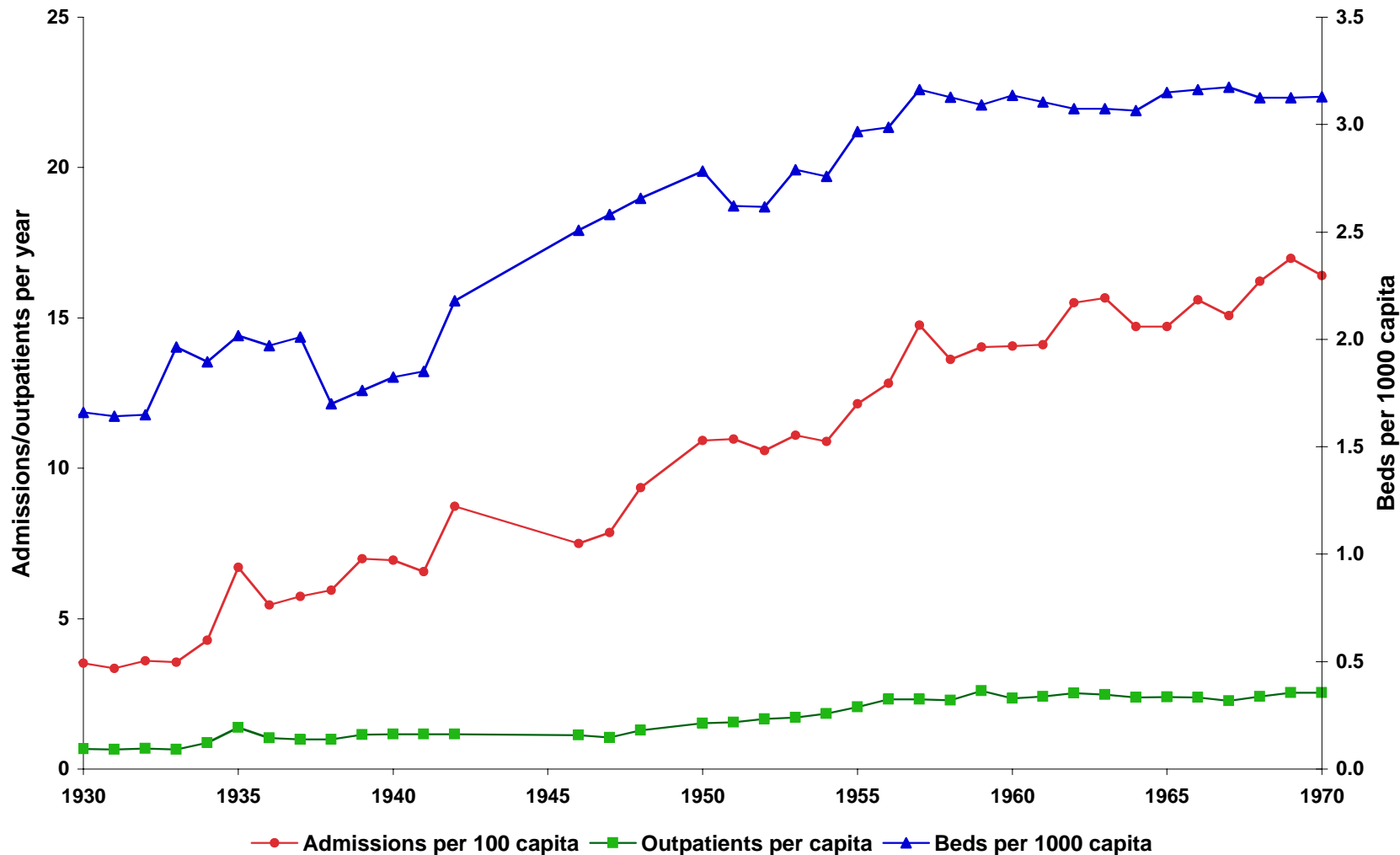
# Resource mobilization experience in Sri Lanka

# Experiences with resource mobilization for expanding access

- Tax financing most efficient resource mobilization mechanism
  - Only proven mechanism to ensure coverage for poor, and for building rural infrastructure
- User fees
  - Act as financial barrier to poor
  - Limits to means testing recognized early
  - Limited revenues raised
- Social health insurance
  - Rejected in 1948 recognizing that free hospital care is a form of insurance
  - Impossible to extend contributory schemes to rural, informal pops
- Private health insurance
  - Thirty years of experience showed that it will not cover poor, rural sector, informal workers, old

# **Key message 1 – Importance of efficiency gains**

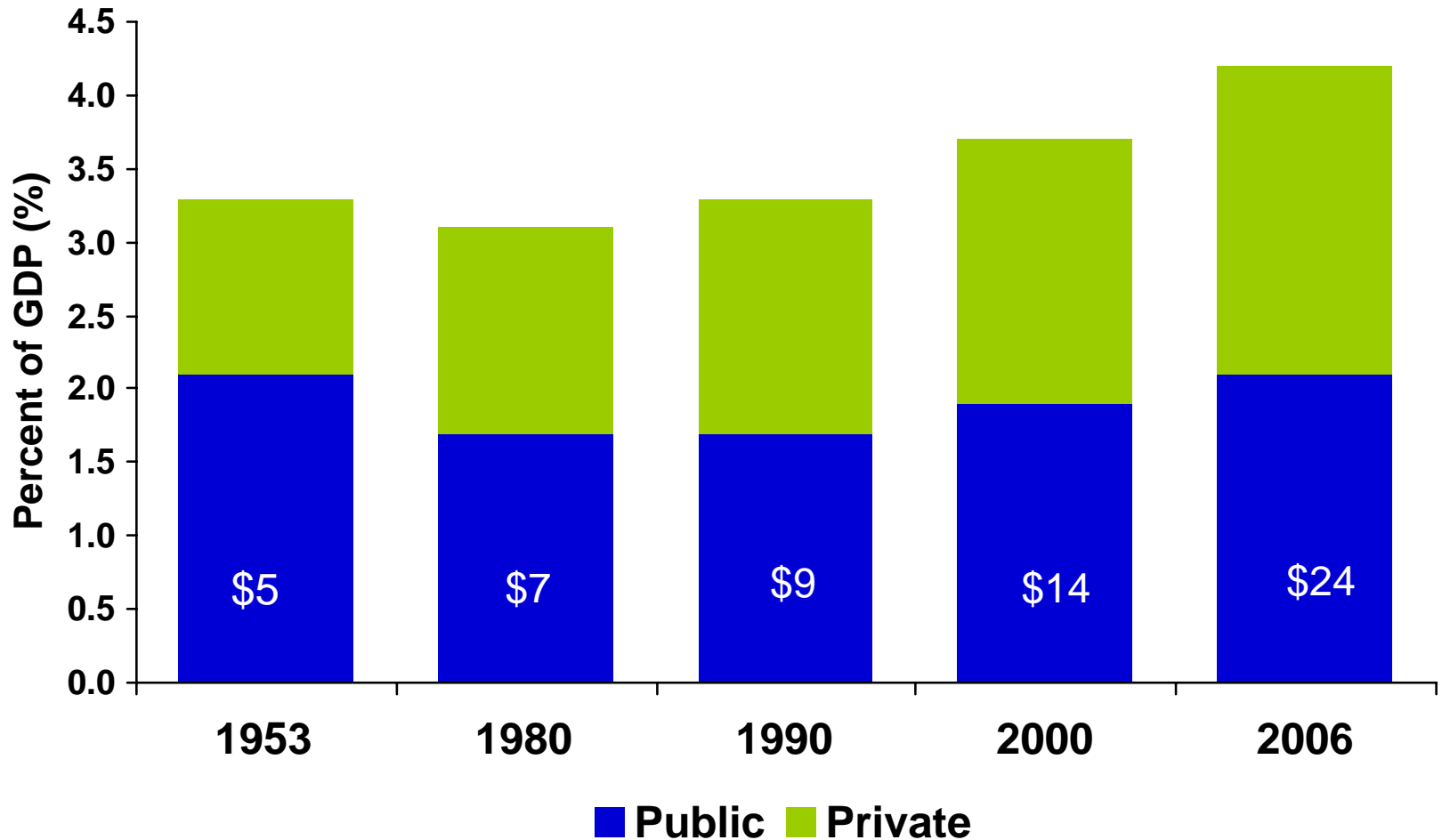
# Expansion on public sector supply and utilization, Sri Lanka 1930-70





# Financing levels since 1930

(%GDP and \$ per capita public)



*\*Per capita values in constant 2000 US dollars*

# Technical efficiency gains during scaling-up: Sri Lanka

| Year          | GDP<br>(US\$ 1995<br>per capita) | IMR         | Government<br>spending<br>(US\$ 1995<br>per capita) | Outputs<br>(Out-<br>patients per<br>capita) | Outputs<br>(In-<br>patients<br>per capita) |
|---------------|----------------------------------|-------------|---|---|--|
| 1948          | 255                              | 92          | 4.3   | 1.1   | 0.09                                       |
| 1960          | 279                              | 57          | 5.4   | 2.3   | 0.14                                       |
| <b>12 yrs</b> | <b>+9%</b>                       | <b>-38%</b> | <b>+ 25%</b>  | <b>+110%</b>                                | <b>+55%</b>                                |

**Contribution of increased spending = <25%**

**Contribution of technical efficiency gain = >75%**

**Key message 2 –  
Sri Lankan system as distinct  
approach  
(and Malaysia, Hong Kong SAR,  
Jamaica, .....)**

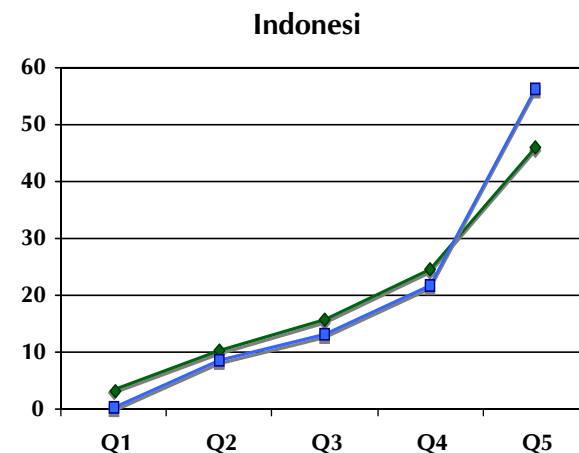
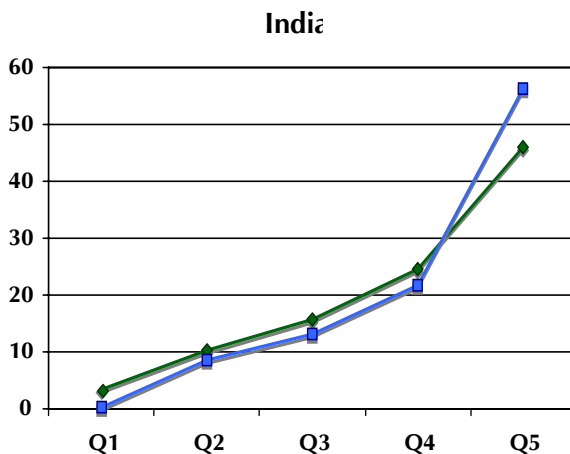
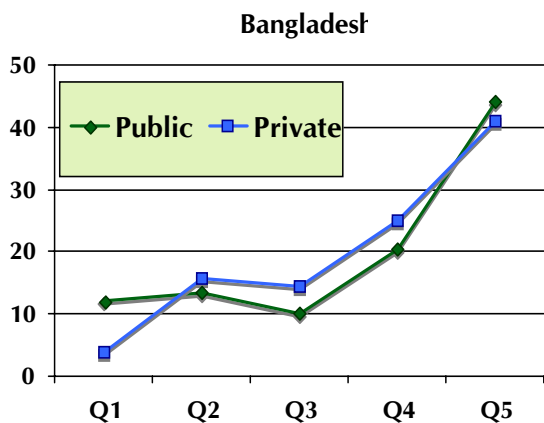
# Tax-funded, integrated government health services

- UK Beveridge NHS model not feasible in Sri Lanka in 1948
  - » Depends on sufficient financing for public services that most healthcare demands are met by public sector
  - » Costs 5-8% of GDP in tax subsidies
- Sri Lanka lacks sufficient budgetary resources to replicate UK
  - » Can afford only 1-2% of GDP in tax subsidies
  - » So only able to provide 40-60% of overall needs through public services
  - » Typical outcome is that limited public services are captured mostly by rich, leaving poor without services
- Sri Lanka solved this through the management of public and private provision and reliance on voluntary opting out to private sector

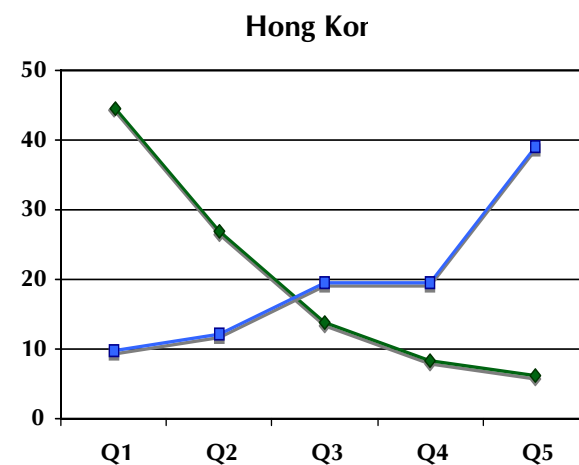
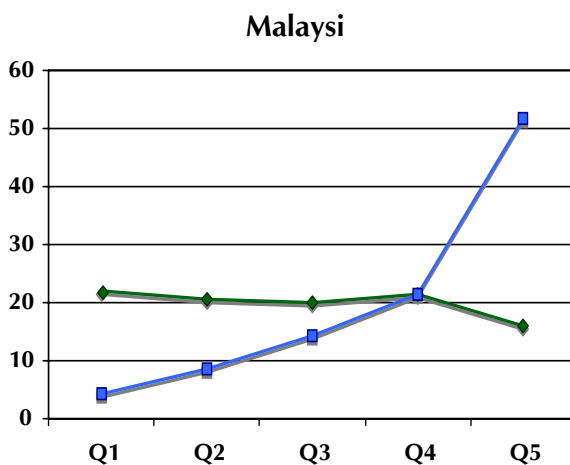
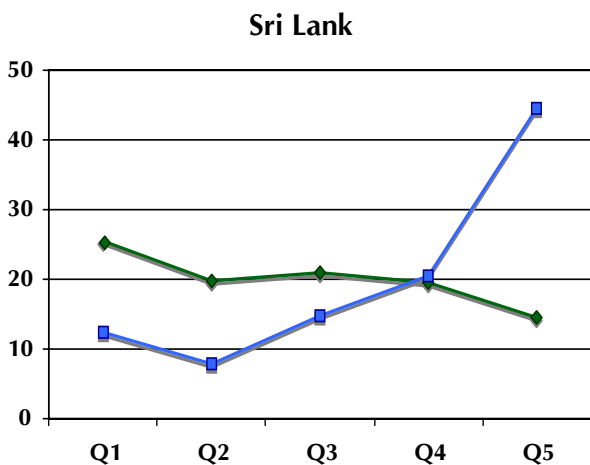
# Sri Lanka's dual system

|                    | Public            | Private      |
|--------------------|-------------------|--------------|
| <b>Expenditure</b> | 47%               | 53%          |
| <b>Financing</b>   | Government budget | User fees    |
| <b>Provision</b>   |                   |              |
| Preventive care    | 95%               | 5%           |
| Outpatient care    | 50%               | 50%          |
| Inpatient care     | 97%               | 3%           |
| <b>Beds</b>        | 55,000            | 2,500        |
| <b>Location</b>    | All areas         | Mostly urban |

# Differences in public-private mix in government delivery systems



Use of public and private inpatient services by income quintiles



# Key points from Sri Lanka health system

- Dual objectives of health system
  - (1) Improve health
  - (2) Prevent poverty through effective risk protection
- Dual system used to target limited government spending
  - Government pays for most inpatient care
    - Most people cannot access insurance
  - Public sector hospitals and preventive services
    - Free of charge, no user fees
    - Access to poor emphasized
  - Private sector doctors and hospitals
    - Not free - patients pay fees
    - Non-poor voluntary choose private sector
- Efficiency gains key to expanding coverage with limited resources

**Thank You**